Montalvin Manor Elementary School School Accountability Report Card Reported Using Data from the 2015-16 School Year Published During 2016-17

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at http://dq.cde.ca.gov/dataquest/ that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

About This School

Contact Information (School Year 2016-17)

School Contact Inform	School Contact Information				
School Name	Montalvin Manor Elementary School				
Street	300 Christine Drive				
City, State, Zip	San Pablo, CA 94806-1199				
Phone Number	(510) 231-1405				
Principal	Katherine Acosta-Verprauskus				
E-mail Address	kacosta-verprauskus@wccusd.net				
Web Site	www.montalvinmanor.org/				
CDS Code	07-61796-6004865				

District Contact Information			
District Name	West Contra Costa Unified School District		
Phone Number	(510) 231-1100		
Superintendent	Matthew Duffy		
E-mail Address	matthew.duffy@wccusd.net		
Web Site	www.wccusd.net		

School Description and Mission Statement (School Year 2016-17)

School Vision:

Montalvin Manor strives to provide a stimulating learning environment through relevant curriculum that is engaging and meaningful to our scholars. This is enhanced through genuine use of technology, projects, and experiential learning. Our school comes alive with authentic student work displayed and presented, and with rigorous academic discussion. Scholars take ownership of their education by setting goals and presenting their progress through student led academic conferences. Through these learning projects and experiences, scholars build the knowledge, emotional intelligence, and joy of learning necessary to be successful in the college or career of their choice. There is a partnership between the school and families built on trust and with a common goal of ensuring every scholar urgently meets our rigorous academic goals. This is accomplished in a setting in which expectations are high, ideas and experiences are diverse, and curiosity is embraced by all.

School Description:

Montalvin Manor Elementary School is a Title 1 school and has Preschool through 6th grade. The school is located in an unincorporated area of the West Contra Costa Unified School District. Montalvin in a community based school. We have a high percentage of students are English Language Learners, low-income, or foster youth. Montalvin is committed to having our entire student meet or exceed expectations by 3rd graders. Montalvin has a block literacy program that provides 2 hours for intermediate grades and 2 ½ hours for primary grades of uninterrupted time to provide a solid literacy program to insure that all students achieve at high levels. During this time teacher's use culturally responsive teaching strategies that meet the needs of our diverse population to reach our goal for all students. The academic emphasis at our school is writing across the content areas and we lean is subject area through the use of Lucy Calkins Teacher's College Writing Program. Our rigorous academic goals for the 2016-2017 school year are:

By June 2017 students K-6th grade will on average grow at least 1 year in reading and math as measured by the end of year STAR assessment and 80% will on average score approaching, meeting or exceeding on grade level standards as measured by district benchmarks.

By June 2017 100% of teachers will implement narrative, opinion, and information TCWP units of study in writing as evidenced by pre- and post- on demand assessments analyzed during data driven instruction meetings.

By June 2017 80% of teachers will teach at least 8 Toolbox units to promote self-regulating and coping skills as measured by an end of year staff survey and a suspension rate of less than 1% school wide.

By June 2017, Montalvin will host 5 impactful parent partnerships events, including one parent orientation, two sessions of Parent University, one session of cooking matters, one family night on the CCSS which is facilitated by the ILT.

Our teachers provide a balanced, comprehensive program with full access to the core curriculum and early intervention when needed through school wide efforts. Montalvin is currently implementing the Responsive to Intervention model through our integrated learning center and Universal access time - a time where all students receive support or acceleration of instruction based on the students' needs. We have an after school program that provides an academic enrichment and intervention program as well drama, dance, music, band sports, art, cooking and computers to supplement the school day.

Student Enrollment by Grade Level (School Year 2015-16)

Grade Level	Number of Students
Kindergarten	80
Grade 1	71
Grade 2	70
Grade 3	62
Grade 4	49
Grade 5	60
Grade 6	45
Total Enrollment	437

Student Enrollment by Group (School Year 2015-16)

Student Student	Percent of
Group	Total Enrollment
Black or African American	12.6
American Indian or Alaska Native	0.2
Asian	9.2
Filipino	3.7
Hispanic or Latino	68.2
Native Hawaiian or Pacific Islander	0.9
White	4.8
Two or More Races	0.2
Socioeconomically Disadvantaged	87.4
English Learners	51.9
Students with Disabilities	7.6
Foster Youth	0.2

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the Basic State Priority (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials

		District		
Teachers	2014-15	2015-16	2016-17	2016-17
With Full Credential	18	22	20	20
Without Full Credential	1	1	2	2
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	0

Teacher Misassignments and Vacant Teacher Positions

Indicator	2014-15	2015-16	2016-17
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments *	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

Core Academic Classes Taught by Highly Qualified Teachers (School Year 2015-16)

(a)	Percent of Classes In Core Academic Subjects				
Location of Classes	Taught by Highly Qualified Teachers	Not Taught by Highly Qualified Teachers			
This School	100.0	0.0			
All Schools in District	93.7	6.3			
High-Poverty Schools in District	93.5	6.5			
Low-Poverty Schools in District	97.2	2.8			

Note: High-poverty schools are defined as those schools with student eligibility of approximately 40 percent or more in the free and reduced price meals program. Low-poverty schools are those with student eligibility of approximately 39 percent or less in the free and reduced price meals program.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2016-17)

Year and month in which data were collected: November 2016

Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy
Reading/Language Arts	Macmillan/McGraw-Hill, California Treasures (TK-6) / 2012	Yes	0%
Mathematics	McGraw-Hill, My Math (TK-5) / 2016 Macmillan-McGraw Hill, Everyday Math (gr 6) / 2008 or McGraw Hill, Math Course 1 (gr 6) / 2016	Yes	0%
Science	Scott Foresman, Science (K-6) / 2008	Yes	0%
History-Social Science	Macmillan/McGraw Hill, California Vistas (gr K-6) / 2007	Yes	0%

School Facility Conditions and Planned Improvements (Most Recent Year)

Montalvin underwent a \$10 million renovation in 2004. The new buildings provide the facility that supports teaching, learning, adequate classroom space, natural lighting, a large faculty workroom/lounge and a large Multipurpose Room for school wide assemblies and parent/community events. School facilities are cleaned daily. For repairs, safety concerns are given the highest priority, followed by work that impacts the educational program.

^{*} Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

School Facility Good Repair Status (Most Recent Year)

School Facility Good Repair Status (Most Recent Year) Year and month of the most recent FIT report: July 2016							
Contain Incorporate d	Repair Status			Repair Needed and			
System Inspected	Good	Fair	Poor	Action Taken or Planned			
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Х						
Interior: Interior Surfaces	Х						
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	Х						
Electrical: Electrical	Х						
Restrooms/Fountains: Restrooms, Sinks/ Fountains	Х						
Safety: Fire Safety, Hazardous Materials			Х	Possible leak at fire meter			
Structural: Structural Damage, Roofs	Х						
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	Х						

Overall Facility Rating (Most Recent Year)

Year and month of the most recent FIT report: July 2016							
	Exemplary	Good	Fair	Poor			
Overall Rating		Х					

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. The CAAs have replaced the California Alternate Performance Assessment [CAPA] for ELA and mathematics, which were eliminated in 2015. Only eligible students may participate in the administration of the CAAs. CAA items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study

CAASPP Test Results in English Language Arts/Literacy (ELA) and Mathematics for All Students

	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)					
Subject	School		District		State	
	2014-15	2015-16	2014-15	2015-16	2014-15	2015-16
English Language Arts/Literacy	46	47	33	35	44	48
Mathematics	26	27	23	25	34	36

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in ELA by Student Group

Grades Three through Eight and Grade Eleven (School Year 2015-16)

Grades Three through Eight and Gra	,		of Students	Percent	Percent of Students		
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded		
All Students	3	67	64	95.5	32.8		
	4	49	48	98.0	58.3		
	5	59	58	98.3	56.9		
	6	45	45	100.0	40.0		
Male	3	33	32	97.0	31.3		
	4	35	34	97.1	58.8		
	5	27	26	96.3	50.0		
	6	29	29	100.0	31.0		
Female	3	34	32	94.1	34.4		
	4	14	14	100.0	57.1		
	5	32	32	100.0	62.5		
	6	16	16	100.0	56.3		
Black or African American	3						
	4						
	5						
	6						
American Indian or Alaska Native	6						
Asian	3						
	4						
	5						
	6						
Filipino	3						
	4						
	5						
	6						
Hispanic or Latino	3	47	46	97.9	26.1		
	4	36	36	100.0	52.8		
	5	39	39	100.0	56.4		
	6	29	29	100.0	37.9		
Native Hawaiian or Pacific Islander	6						
White	3						
	4						
	5						
	6						
Socioeconomically Disadvantaged	3	63	61	96.8	32.8		

		Number o	f Students	Percent o	of Students
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded
	4	45	45	100.0	55.6
	5	56	55	98.2	58.2
	6	41	41	100.0	36.6
English Learners	3	36	34	94.4	14.7
	4	18	18	100.0	33.3
	5	19	19	100.0	21.1
	6	13	13	100.0	7.7
Students with Disabilities	3				
	4				
	5				
	6				
Foster Youth	3				
	4				
	5				
	6				

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments.

Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Mathematics by Student Group Grades Three through Eight and Grade Eleven (School Year 2015-16)

		Number o	f Students	Percent o	f Students
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded
All Students	3	67	65	97.0	33.9
	4	49	48	98.0	27.1
	5	59	58	98.3	24.1
	6	45	45	100.0	22.2
Male	3	33	32	97.0	37.5
	4	35	34	97.1	32.4
	5	27	26	96.3	19.2
	6	29	29	100.0	17.2
Female	3	34	33	97.1	30.3
	4	14	14	100.0	14.3
	5	32	32	100.0	28.1
	6	16	16	100.0	31.3

		Number o	f Students	Percent	of Students
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or
		Linoned	resteu	resteu	Exceeded
Black or African American	3				
	4				
	5				
	6				
American Indian or Alaska Native	6				
Asian	3				
	4				
	5				
	6				
Filipino	3				
	4				
	5				
	6				
Hispanic or Latino	3	47	46	97.9	30.4
	4	36	36	100.0	22.2
	5	39	39	100.0	25.6
	6	29	29	100.0	20.7
Native Hawaiian or Pacific Islander	6				
White	3				
	4				
	5				
	6				
Socioeconomically Disadvantaged	3	63	61	96.8	36.1
	4	45	45	100.0	24.4
	5	56	55	98.2	25.4
	6	41	41	100.0	19.5
English Learners	3	36	35	97.2	14.3
	4	18	18	100.0	16.7
	5	19	19	100.0	
	6	13	13	100.0	7.7
Students with Disabilities	3				
	4				
	5				
	6				
Foster Youth	3				
	4				
	5				

		Number o	f Students	Percent of Students		
Student Group	Grade	Enrolled	Tested	Tested	Standard Met or Exceeded	
	6					

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments.

Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Science for All Students

	Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)									
Subject		School	School		District			State		
	2013-14 2014-15 2015-16 2013-14 2014-15 2015-16 2013-14 2014-15					2014-15	2015-16			
Science (grades 5, 8, and 10)	72	46	36	48	46	40	60	56	54	

Note: Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in Science by Student Group Grades Five, Eight, and Ten (School Year 2015-16)

Student Group	Total Enrollment	# of Students with Valid Scores	% of Students with Valid Scores	% of Students Proficient or Advanced
All Students	59	58	98.3	36.2
Male	27	26	96.3	23.1
Female	32	32	100.0	46.9
Hispanic or Latino	39	39	100.0	41.0
Socioeconomically Disadvantaged	56	55	98.2	38.2
English Learners	19	19	100.0	10.5

Note: Science test results include CSTs, CMA, and CAPA in grades five, eight, and ten. The "Proficient or Advanced" is calculated by taking the total number of students who scored at Proficient or Advanced on the science assessment divided by the total number of students with valid scores.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the Other Pupil Outcomes State Priority (Priority 8):

Pupil outcomes in the subject areas of physical education.

California Physical Fitness Test Results (School Year 2015-16)

Grade	Perce	nt of Students Meeting Fitness Stan	dards					
Level	Four of Six Standards	Four of Six Standards Five of Six Standards Six of Six Standards						
5	23.2	21.4	1.8					

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the Parental Involvement State Priority (Priority 3):

Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

Opportunities for Parental Involvement (School Year 2016-17)

Parents are encouraged to participate in their child's education by volunteering in the classroom or the library, chaperoning during study trips, and helping with homework. Additionally, parents have the opportunity to serve on numerous committees such as School Site Council, Site Advisory Council, monthly Tuesday Coffee Club, and to volunteer in our Walking School bus Program.

Parent workshops are provided throughout the year by the principal and staff to help parents better assist their child at home. Our wonderful parents conduct fundraisers, coordinate support for teachers, and schedule fun activities for their students. Parent University sessions are provided 2 times a year for families and cooking matter classes are offered in the Spring.

School Site Council (SSC): The role of the SSC is to give parents, faculty and staff more on-site decision making ability by giving individuals the opportunity to work together in planning school program improvements. Every elementary school must have a School Site Council composed of five parents or community members, the principal, three classroom teachers, and one other staff member (Education Code Section 52852).

The school holds many meetings throughout the year that provide parents with strategies to help their children at home, information meetings so parents have multiple opportunities to check on their students' progress and ask questions as well as English Class for those that need more practice in English.

Contact Information for Parental Involvement: School Community Outreach worker, Sheila Ramirez-Mendoza - 510-231-1405

State Priority: School Climate

The SARC provides the following information relevant to the School Climate State Priority (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

Suspensions and Expulsions

		School		District			State		
Rate	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16
Suspensions	0.7	0.2	1.5	6.6	6.2	6.3	4.4	3.8	3.7
Expulsions	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.1	0.1

School Safety Plan (School Year 2016-17)

Approved January 2015 by Elizabeth MontesNation - Coordinator, Disaster Preparedness and Safety

Montalvin has a Comprehensive School Safety Plan. All staff are trained in disaster preparedness and procedures for communication, evacuation/shelter, and search and rescue.

Staff: The safety plan is reviewed each year, and new staff members more closely. We review team responsibilities and skills at our first Faculty Meeting.

Students: We hold monthly fire and duck-and-cover drills, and quarterly evacuation and shelter-in-place drills.

Community: Disaster emergency contact information is collected from all families in September. Safety procedure information is included in the School Handbook and the Parent Club newsletter. Families receive information about providing safety materials for their children.

Logistics: The staff room is equipped with whiteboards and an outside phone line. Student contact information is stored with the safety plan and other key information in our office. The school has six walkie-talkies and all major safety equipment and supplies. The school's search and rescue team carts, triage/medical, evacuation/shelter and individual student supplies are stored in a container across the playground.

Crime/Violence Prevention: Our courtyard gates are closed during school hours and at night and during emergencies. Staff members monitor the school grounds ten minutes before the start of school and immediately after dismissal. Site staff and parents maintain traffic flow during morning drop-off times. All visitors must check in at the office and wear visitor badges while on campus.

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

Federal Intervention Program (School Year 2016-17)

Indicator	School	District
Program Improvement Status	In Pl	In PI
First Year of Program Improvement	2005-2006	2004-2005
Year in Program Improvement*	Year 5	Year 3
Number of Schools Currently in Program Improvement	N/A	20
Percent of Schools Currently in Program Improvement	N/A	71.4

Note: Cells with N/A values do not require data.

Average Class Size and Class Size Distribution (Elementary)

		201	3-14		2014-15			2015-16				
Grade	Avg.	Nun	nber of Cla	sses	Avg. Number of Classes		Avg.	Nun	nber of Cla	sses		
Level	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+
К	24		4		20	3	1		20	3	1	
1	28		2		23		3		24		3	
2	27		2		22		3		23		3	
3	27		2		25		2		21		3	
4	28		2		27		2		24		2	
5	25		2		25		2		29		2	
6	26		2		26		2		24		2	

Number of classes indicates how many classes fall into each size category (a range of total students per class).

Academic Counselors and Other Support Staff (School Year 2015-16)

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	0	0
Counselor (Social/Behavioral or Career Development)	0	N/A
Library Media Teacher (Librarian)	0	N/A
Library Media Services Staff (Paraprofessional)	.20	N/A
Psychologist	.15	N/A
Social Worker	0	N/A
Nurse	0	N/A
Speech/Language/Hearing Specialist	.50	N/A
Resource Specialist	1.00	N/A
Other	0	N/A

Note: Cells with N/A values do not require data.

Expenditures per Pupil and School Site Teacher Salaries (Fiscal Year 2014-15)

		Expenditures Per Pupil					
Level	Total	Total Supplemental/ Restricted		Teacher Salary			
School Site	6282.71	1872.41	4410.30	63047.79			
District	N/A	N/A	6412.40	65071.41			
Percent Difference: School Site and District	N/A	N/A	-31.2	-3.1			
State	N/A	N/A	\$5,677	\$75,837			
Percent Difference: School Site and State	N/A	N/A	-22.3	-16.9			

Note: Cells with N/A values do not require data.

Types of Services Funded (Fiscal Year 2015-16)

Programs and services available at Montalvin School include:

CENTRAL SUPPLEMNTL/CONCENTRATION
IASA-TITLE I BASIC
SP ED IDEA BASIC LOCAL ENTITL
21ST CENTURY CCLC
HEALTHY START-ASLSNPP
SPECIAL ED - E
MRAD
MISC DONATIONS
SITE SUPPLEMNTL/CONCENTRATION

^{*}One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Teacher and Administrative Salaries (Fiscal Year 2014-15)

Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$38,699	\$45,092
Mid-Range Teacher Salary	\$59,640	\$71,627
Highest Teacher Salary	\$79,951	\$93,288
Average Principal Salary (Elementary)	\$91,385	\$115,631
Average Principal Salary (Middle)	\$96,869	\$120,915
Average Principal Salary (High)	\$108,183	\$132,029
Superintendent Salary	\$231,795	\$249,537
Percent of Budget for Teacher Salaries	31%	37%
Percent of Budget for Administrative Salaries	5%	5%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at http://www.cde.ca.gov/ds/fd/cs/.

Professional Development (Most Recent Three Years)

Quality instruction and instructional leadership are at the heart of the district's achievement efforts. To ensure this, the Academic Support Division engages teachers, administrators and other personnel in ongoing professional development focused on improving teaching and learning. Training is provided to principals and other administrators to improve their ability to provide strong instructional leadership and guide teaching and learning at school sites. The principals, in turn, provide support to teachers through staff conferences, opportunities for collaborative study and planning, and individual coaching based on ongoing classroom observations. Teachers and other staff are provided with both on and off-site professional development in all standards based curriculum content areas. Beyond the content areas, professional development is provided in English Language Development, Gifted, writing through TCRWP, special education, Response to Intervention and educational technology. In addition, training is made available in classroom management, the effective use of assessment data and teacher data teams in meeting the needs of all students. A primary goal of the professional development program is ensuring that all students are served by skilled, highly qualified teachers and that teachers are supported by strong, knowledgeable instructional leaders.

Professional Development is provided on an on-going basis. We continue to improve our practice as educators and focus our staff development on cultural responsive teaching with specific emphasis on writing. This year we continue to have courageous conversations around how we can improve our practices in regards to teaching students of color using data driven instruction. Teachers are released for a full day monthly to discuss students' progress or lack thereof and design corrective instruction plans to ensure every student meets or exceed grade level standards. All staff has been trained using Lucy Calkins writing, Toolbox, and Culturally Responsive Teaching strategies to continue our understanding of how student's learn best.

Teachers also collaborate on combined Wednesdays from 2:15-4:00 p.m. in Professional Learning Communities with the partnership of Mill Teacher Scholars and use the inquiry cycle to study a problem of practice with colleagues.